

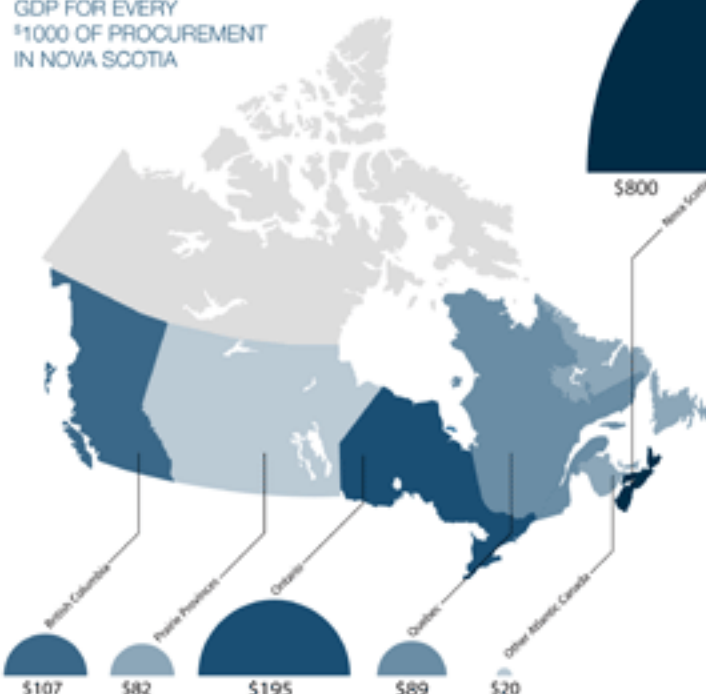
IF HALIFAX WINS, EVERYONE WINS.

SHIPS START HERE

Building Canada's next generation of naval vessels at Irving Shipbuilding's Halifax Shipyard is a once-in-a-generation opportunity to secure thousands of long-term jobs, bolster Nova Scotia's economy for a quarter-of-a-century and provide substantial economic benefits across Canada.

NATIONAL IMPACT

INCREASE IN REAL GDP FOR EVERY \$1000 OF PROCUREMENT IN NOVA SCOTIA



BUILDING THESE VESSELS AT HALIFAX SHIPYARD WOULD DRIVE SUPERIOR BENEFITS TO THE REST OF CANADA.

IN A TYPICAL PEAK YEAR OF ACTIVITY, REAL GDP INCREASES BY

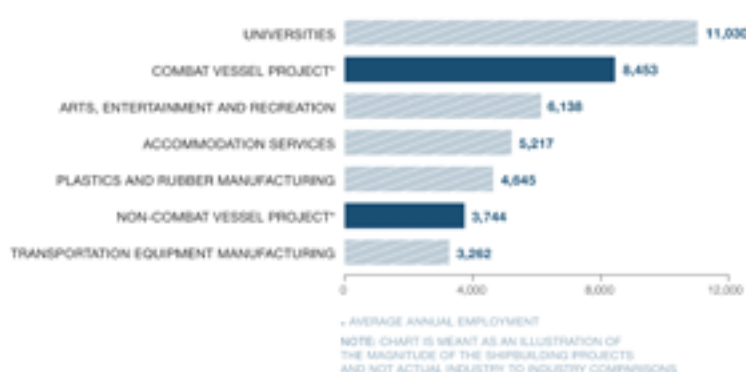
\$800 MILLION
IN NOVA SCOTIA

REAL GDP IN OTHER PROVINCES GOES UP BY

\$569 MILLION

PROVINCIAL IMPACT

EMPLOYMENT BY INDUSTRY COMPARISON

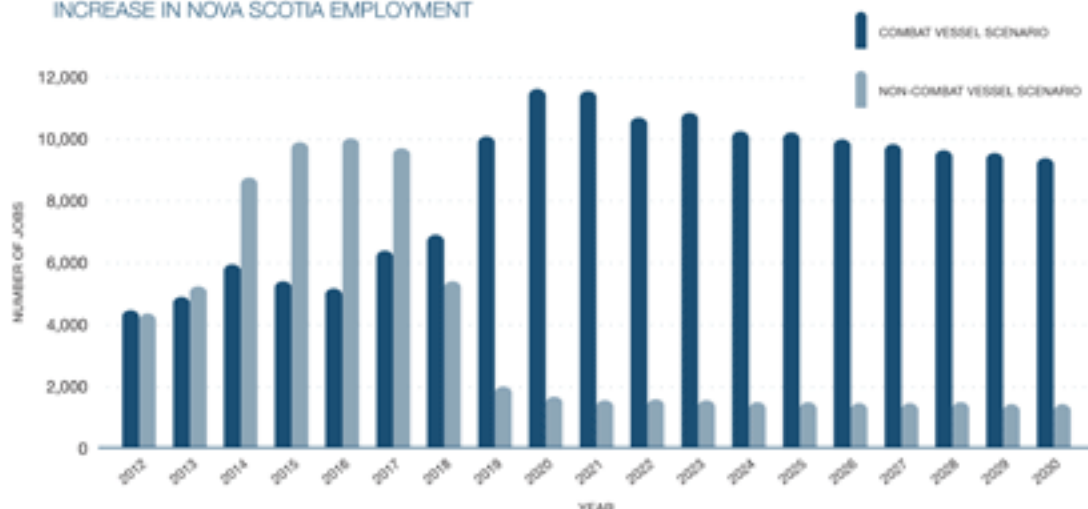


• PEAK OF 11,500 JOBS.

• OVER \$400 MILLION IN PERSONAL DISPOSABLE INCOME.

• OVER \$350 MILLION IN FEDERAL, PROVINCIAL AND LOCAL TAX REVENUE.

INCREASE IN NOVA SCOTIA EMPLOYMENT



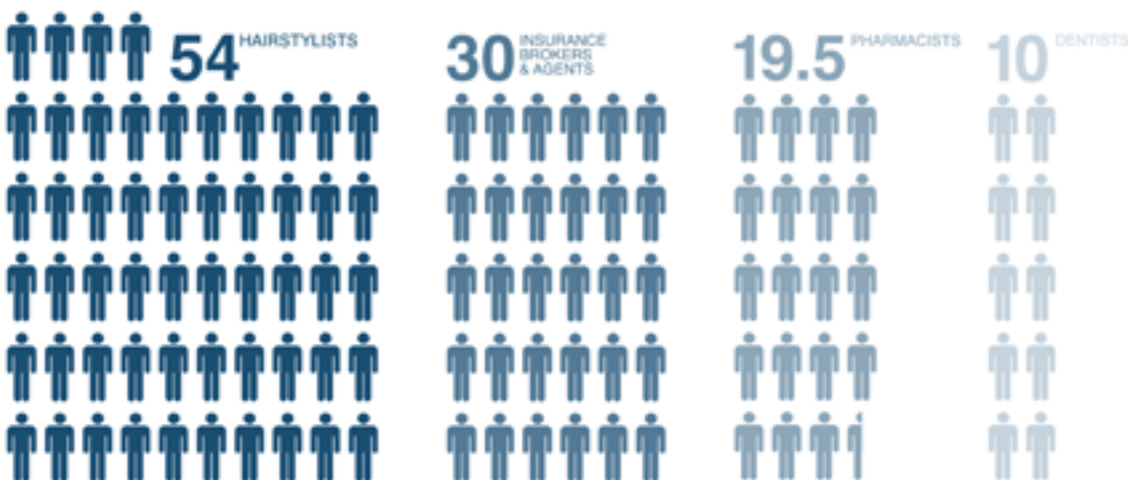
LOCAL YEARLY IMPACT



OTHER BENEFITS

A GENERATION OF STABLE EMPLOYMENT; CATALYST TO REVERSE OUTWARD MIGRATION OF YOUNG PEOPLE AND ATTRACT OTHERS TO COME AND GROW OUR POPULATION; STABILITY FOR SMALL BUSINESSES; INCREASED CONFIDENCE IN THE COMMUNITY AND WITH BUSINESSES; HALIFAX BECOMES A HIGH-GROWTH CITY.

NEW JOBS AND NEW INCOME WILL DRIVE DEMAND FOR:



11,500
JOBS AT PEAK

\$250 MILLION
IN PROPERTY TAX REVENUES

\$30 BILLION
NATIONAL SHIPBUILDING
PROCUREMENT STRATEGY